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FINNISH MICRO-
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ABSTRACT

This study explores domestic inter-regional merger flows. Theoretical considerations based on monitoring are developed. The empirical part of the study is based on the comprehensive public data on domestic mergers and acquisitions that is matched to the micro-level data sources maintained by Statistics Finland in order to obtain several variables that help to characterize the companies involved. The Finnish evidence reveals that geographical closeness matters a great deal for inter-regional merger flows. This means that a great number of domestic mergers occur within narrowly defined regions. Domestic merger flows substantially reinforce the core-periphery dimension. The most important finding from matched data is that the strong ability by an acquiring company to monitor the target (measured by the knowledge embodied in human capital) is able to support mergers that occur across distant locations, other things being equal. Geographical closeness and proximity across industries are not related, based on the Finnish evidence.

Keywords: mergers, acquisitions, monitoring, agglomeration

JEL Classifications: G34, R12

TIIVISTELMÄ

Tutkimuksessa tarkastellaan kotimaisten yrityskauppojen aluerakennetta Suomessa. Tutkimuksessa esitetään teoreettinen kehikko, joka perustuu kohdeyrityksen monitorointiin. Suomea koskevien empiiristen tulosten valossa ostaja- ja kohdeyrityksen maantieteellisellä läheisyydellä on merkittävä vaikutus kotimaisiin yrityskauppoihin. Suuri osa fuusioista toteutuu alueiden sisäisinä yrityskauppoina. Kotimaiset yrityskaupat vahvistavat ytimen ja periferian eroja Suomessa (ts. Uudenmaan maakunnassa sijaitsevat yritykset hankkivat yrityskaupoilla nettomääräisesti määräysvaltaa muiden maakuntien talouselämästä). Yhdistetystä aineistosta saatujen tulosten perusteella voidaan sanoa, että ostajayrityksen vahva kyky monitoroida kohdetta, jota voidaan mitata mm. korkeasti koulutettujen työntekijöiden osuudella henkilöstöstä, tukee yrityskauppoja, jotka toteutuvat pitkästä maantieteellisestä etäisyydestä huolimatta. Maantieteellinen ja toimialoittainen läheisyys ovat sitä vastoin toisistaan riippumattomia.

1. INTRODUCTION

Mergers and acquisitions (M&A) are important for regional development. Domestic inter-regional mergers are a vehicle for the increase of regional disparities within countries. The reason for this pattern is that an increase in the distance between acquiring and potential target companies produces a substantial decline in the likelihood of a merger between companies. Most of the acquiring companies are located in the core areas of economic activity. As a result of this, domestic inter-regional mergers can yield an increase in the underlying regional disparities of economic performance when mergers, for instance, are followed with the stimulation of knowledge spillovers or they improve the productivity of the companies involved by other means. Therefore, inter-regional mergers can reinforce the existing core-periphery relationship within countries, because companies located in the core areas gradually gain control of the economic activities of the nearby regions by conducting inter-regional mergers.

Regional disparities are sharp in Finland. As the European Union average is standardized as 100, the level of gross domestic product per capita is 141 in the province of Uusimaa, which includes the region around the Helsinki metropolitan area in Southern Finland, where roughly a third of the total economic activity of the Finnish economy is located. In contrast, by using the same measure, the level of GDP per capita is 75 in Eastern Finland (Behrens, 2003). This pattern means that the dynamics of inter-regional merger flows is relevant from the regional policy perspective in Finland.

The aim of this study is to investigate the previously unexplored pattern of domestic inter-regional mergers in Finland during the last decade. This study contributes to the existing literature on domestic inter-regional mergers in two ways. On the theoretical front, considerations based on monitoring are developed. On the empirical front, the study applies matched data. This means that the study is based on the comprehensive public data on domestic mergers that is matched to the micro-level data sources maintained by Statistics Finland in order to obtain several variables that help to characterize the companies involved. By doing this, this study fills an important gap in the earlier literature that has typically applied aggregate data on domestic mergers without taking into account other factors (beyond distance) that are able to characterize the pattern of inter-regional

mergers. In addition, most of the empirical studies on the inter-regional pattern of merger flows have been limited to manufacturing. This investigation that applies data on merger flows in Finland is not solely limited to manufacturing industries. Thus, this study is able to provide evidence about this important issue from a broader perspective.

The rest of the study is organized as follows. The second section develops theoretical considerations based on monitoring for the importance of geographical closeness in the determination of inter-regional mergers. The third section provides a survey of the previous empirical literature that has investigated the role of distance in domestic takeovers. The fourth section contains a description of the matched data. The fifth section documents that geographical closeness is a matter of great importance for domestic takeovers in the Finnish regions. The sixth section provides the estimation results for the factors that help to characterize the geographical closeness of domestic mergers and acquisitions. The last section concludes.

2. THEORETICAL CONSIDERATIONS

There are three theoretical reasons for the relevance of geographical closeness in domestic mergers. The first explanation stems from the consequences of product differentiation that has been explored in detail in the earlier literature. The second explanation considers monitoring. Poor monitoring from afar cannot distinguish a good target from an average target. This gives an information advantage for the potential acquirer who is located close to the target firm. The third explanation relies on increasing returns. This study considers a case in which the firms – which are located close to each other – are jointly able to take advantage of a common asset.

2.1. Spatial competition

In certain industries the distance between the client and the firm is an important component of product quality or the firm's costs. Because firms' locations vary, products become differentiated. In the spatial competition models the impact of geographical closeness on the M&As is highly contingent on the assumed nature of conjectures which

describe how the other firms respond to a unit change in the output of a firm considered. Cournot conjecture implies no response in terms of output. In Bertrand competition, firms compete in setting prices, and then output responses diverge. Levy and Reitzes (1992) show that a merger of nearby companies – which eases competition – increases the merged firms' profits in the spatial Bertrand price competition.¹ This means that there is an incentive for nearby companies to form coalitions in spatial price competition. In contrast, Mathushima (2001) shows that a merge of nearby companies, however, produces a decline in the merged companies profits in the standard non-cooperative Cournot competition. These results show that the role of geographical closeness in the determination of domestic mergers cannot be solved by theoretical considerations based on the traditional frameworks of industrial organization.

2.2. Monitoring

In the earlier literature it has been argued that the geographical closeness between acquiring and potential target companies improves monitoring or at least decreases the monitoring costs and should therefore have a substantial positive impact on the scale of inter-regional merger flows (see, for example, Green, 1990; Ashcroft et al., 1994). It is not, however, obvious that a more precise assessment of the value of the target actually increases the M&A likelihood insofar as firms are risk-neutral. The following presentation develops an explicit explanation why more accurate monitoring by acquiring companies can indeed promote mergers between firms which locate close to each other.

Averaging. Let us consider situations in which long distance impairs the ability to monitor the value of potential targets. Suppose there are two potential acquirers: firm A and firm B, and a target of which value is either high ($=1$) or low ($=0$). Firm A is located far from a target firm and is therefore poorly informed of the target firm's value. Firm B, which is located close to a target firm, is perfectly informed.

Assumption 1. The targets are equally valuable to both acquirers (firm A and firm B).

Assumption 2. Firm A thinks that a target has low value with probability 0.5 and high value with probability 0.5. This means that firm A values the target according to the population average. Firm B knows the actual value of the target.

Assumption 3. Firm A is aware that firm B is fully informed, and, on the other hand, firm B knows that A is poorly informed.

Assumption 4. The firms are risk-neutral and they participate, if the expected returns are non-negative.

One should notice that assumption 1 says that the bidders' values are affiliated (technically, pair-wise positively correlated). The situation considered differs, in this respect, from the standard auction model which assumes non-affiliation.² We next consider more closely the bidding game between firms A and B. Let b_B^h denote firm B's bid when the value is high. Respectively, b_B^l denotes B's bid when the value is low. Firm A's bid is denoted by b_A . Firm A cannot distinguish high value from low value. Firm B, which knows the actual values, will, in any case, set $b_B^l = 0$ (the lowest possible value). If $b_A < b_B^h$, firm B wins the target. Suppose, however, that $b_A > b_B^h$ (which is a fairly unrealistic assumption), then firm A's expected value of the deal, denoted by Ev_A , has the expression: $Ev_A = 0.5(1 - b_A) + 0.5(0 - b_A) = 0.5 - b_A$. From the non-negativity requirement it follows that $b_A \leq 0.5$. Firm B realizes this restriction and sets b_B^h just above 0.5, by which it forecloses firm A in any case and ensures positive returns. There is therefore no equilibrium strategy for poorly informed A to make a non-negative result, and so firm A abstains from the acquisition activity and leaves the whole field to firm B.

Blurred observations. Let us then consider a case in which firm A can make a distinction between low and high value, but does not know the exact values. Assumption 2 above is replaced by the following assumption:

Assumption 2b. Firm A is poorly informed, and it thinks that the low value is -0.5 with probability $1/3$, 0 with probability $1/3$ and 0.5 with probability $1/3$. Respectively, the high value is thought to be 0.5 with probability $1/3$, 1 with probability $1/3$ and 1.5 with probability $1/3$. Firm B is still perfectly informed, and so it knows the actual value of the target.

In the situation considered, there is a logical contradiction in firm A's beliefs. On the other hand, it knows that firm B (which is better informed) considers that the support of the distribution is $[0; 1]$ but thinks, however, that for itself the support is $[-0.5; 1.5]$. This

contradiction can be weakened by assuming that firm A actually does not know that its information is poorer than B's information. Firm A merely thinks that it has a different view of the actual state of affairs. Firm B still sets $b_B^l = 0$. In the case considered, firm A can make a distinction between a low value target and a high value target. Let b_A^l denote firm A's bid when the value of the target is low. Then b_A^h denotes firm A's bid of the high value target. Suppose firm A's bid exceeds firm B's bid. Firm A's expected value of the deal, Ev_A , is then as follows:

$$\frac{1}{3}(-0.5 - b_A^l) + \frac{1}{3}(0 - b_A^l) + \frac{1}{3}(0.5 - b_A^l) + \frac{1}{3}(0.5 - b_A^h) + \frac{1}{3}(1 - b_A^h) + \frac{1}{3}(1.5 - b_A^h). \quad (1)$$

This expression reduces to the form $(0 - b_A^l) + (1 - b_A^h)$, which indicates that it pays to set $b_A^l = 0$ and $b_A^h \leq 1$ for firm A. Firm A then bids similarly as firm B. Both firm A and firm B tend to set the bid concerning the high value target close to one. Firm A's possibility to win the target is actually the same as firm B's possibility.

Non-affiliation. Suppose that the assumptions 2–4 are valid but assumption 1 is replaced by the following assumption:

Assumption 1b. The value of the targets is non-affiliated so that if the value is high for firm B, it is high for firm A with probability 0.5 and, respectively, if the value is low for firm B, it is low for firm A with probability 0.5.

According to assumption 1b “low value” for firm B is not necessarily low value for firm A. If the value is low for firm A, it is low for firm B with probability 0.5. Firm A cannot distinct low value from high value, and b_A again denotes firm A's bid. Suppose that $b_B^l < b_A < b_B^h$. Ev_A has then the expression:

$$0.5[0.5(1 - b_A)] + 0.5[(0 - b_A)] = 0.25 - 0.5b_A. \quad (2)$$

This, together with the participation condition, yield the requirement $b_A \leq 0.5$. But if $b_A > b_B^h$, we have the expression: $0.5(1 - b_A) + 0.5(0 - b_A) = 0.5 - b_A$ for Ev_A . This again leads to the condition $b_A \leq 0.5$. We conclude that in non-affiliation there is also an upper limit 0.5 for A's bid. If $b_A > b_B^h$, firm B is foreclosed. But setting $b_B^h > 0.5$, firm B can be

sure that $b_A < b_B^h$, and so firm A is foreclosed despite the non-affiliation assumption. When $b_B^h > 0.5$ firm B wins and its value is $(1 - b_B^h)$ leaving firm B plenty of room to make profits. Clearly firm B sets b_B^h just above 0.5.

Discussion. In the situation in which firm A has unbiased expectations, firm A is not actually aware that it has, in all respects, inferior information about the target's value. Firm A thinks that the actual support of the distribution is $[-0.5; 1.5]$ although it knows that the minimum value for firm B is 0 and the maximum value for firm B is 1. This contradiction cannot be explained by the misunderstanding, if all parties know that B is better informed (because of the shorter distance). But we can still assume that firm A is actually different from firm B, which explains the difference in both the minimum and the maximum of these firms.

We think, however, that ignorance primarily appears as a tendency toward "averaging" in the situations where the firms monitor the quality of the potential targets. Suppose, for example, that the potential targets are characterized by 5 properties. Let $z = (z_1, z_2, z_3, z_4, z_5)$ be the value of target z . The actual value of each component, z_i , is assumed to range from 1 to 5. The most valuable target then has the value $(5, 5, 5, 5, 5)$ and the value of the most invaluable target has a value of $(1, 1, 1, 1, 1)$. If the monitor of the target is poor, the missing properties are replaced by some medium value like 3. Suppose that the acquirer is unaware of the value of the second and the fourth property. The most valuable target is regarded as $(5, 3, 5, 3, 5)$, instead of $(5, 5, 5, 5, 5)$. Respectively, the value of the most invaluable target is considered to be $(1, 3, 1, 3, 1)$ instead of $(1, 1, 1, 1, 1)$. This shows why poor monitoring easily leads to bias in the evaluations concerning extremely high or low values.

The simple examples analysed above could be enlarged to cover such situations in which poor monitoring distorts only the expected values at both ends of that distribution which captures the values of the target firms. Insofar as the average targets are concerned, the deterioration of monitoring would increase the variance of estimation error but would not, necessarily, distort the estimated expected value. The deterioration of monitoring would not then decrease the acquisition likelihood of average firms insofar as the bids of the risk-neutral firms are based on the expected values. But when it concerned the extremely good

and bad firms, the monitoring would matter. Better monitoring would correct the errors in the evaluated expected values, and therefore only the well-informed acquirers could make a profit in these markets.

2.3. Sharing common assets

An important motive for mergers is to intensify the utilization of the assets which firms possess. The joint use of common assets leads to a strictly subadditive cost function: $C(q_i, 0) + C(0, q_j) > C(q_i, q_j)$. In this expression C denotes the costs and q_i denotes firm i 's output. The cost function above is said to imply the economies of scale (or scope). In particular, we consider a situation in which the parties of the merger may jointly use the assets which the new parent firm possesses after the merger. Strict subadditivity requires in this setting that the merger does not remove the pre-merger production sites. In some cases too long a distance between the merged firms may hinder the use of these common assets. In any kind of network industries the location of the tangible assets which belong to the network may determine the area within which the joint utilization of the network is possible. This especially concerns many service industries. The location of the depots, the warehouses and the various supporting activities can limit the geographical scope of cooperation and M&As in the wholesale trade and the transport industries and in other services. In addition, after the merger the utilization of human capital – and the technological and managerial knowledge which is incorporated in human capital – can also, to some extent, be shared by those production sites which were independent firms before the merger. For various reasons the distant location of a production site may be a handicap that produces extra costs.

Let us then consider how the joint utilization of assets affect the likelihood of mergers. In the standard Cournot model the mergers do not easily turn out to be profitable. Suppose there are two firms – firm i and firm j – which merge. When the merged firm – firm i plus firm j – maximizes its profits a negative externality arises that captures the negative impact of an increase in firm j 's output on firm i 's profits, and *vice versa*. To internalize this externality, the merged firm restricts its output. In the most simple models with linear demand and constant marginal costs (see Salant et al., 1983), Cournot behaviour does not leave any room for a profitable merger insofar as the number of firms in the industry

exceeds two. This result is obvious, because as a consequence of the merger one regular post-merger firm only replaces two regular pre-merger firms. As a result, the price increase which results from a decrease in the number of firms is not sufficient to compensate the losses from the decrease of the output volume unless the original number of the firms is only two. Later, Perry and Porter (1985) considered the model in which the output is produced by the fixed and variable factors of inputs. Because the fixed input (or capital input) is given, the total cost function – which is the dual of the original production function – becomes non-linear and, in a special case, quadratic in the volume of output. In this framework, and in the more general framework analysed by Farrell and Shapiro (1990), the scope of the profitable mergers enlarges from the situation analysed by Salant et al. (1983). The invariability of capital input deters the merged firm from decreasing its output and, respectively, the competitive firms (outside the group of merged firms) from increasing their outputs, as much as in the case in which both inputs – labour and capital – are variable. In principle, the fixed investments play a similar role as they do in the entry deterrence analysed by Dixit (1980). In the long-run, all inputs are, however, variable. For this reason one is entitled to be sceptical about the results which stem from such non-linearity of the costs which is explained by the assumed invariability of some input factors.

But even allowing all inputs to be variable, the scope for the profitable merger enlarges in a remarkable way if the merged firms are allowed to jointly utilize the assets which they possess. To clarify our point we construct a framework which is not too far from the setting analysed by Salant et al. (1983) and Perry and Porter (1985). Let us assume there are n firms and the regular firms' profits are determined as follows: $\Pi_k = Pq_k - rK_k - wL_k$, where P is the uniform price level, q_k denotes firm k 's output, r is the uniform price of the capital input, K_k is firm k 's capital input, w is the uniform wage level and L_k is firm k 's labour input. We assume that the inverse of the demand is linear in total output and so the price level has an equation: $P = A - Q$, where Q is the total output $\sum_{k=1}^n q_k$. This implies that the outputs are perfect substitutes. It also assumed that the output is determined from the Cobb-Douglas function of the form: $q_k = \sqrt{L_k K_k}$. If the capital input were fixed, the cost function $C(q_k, K_k)$, which is dual to the production

function, is quadratic and of the form: $\frac{q_k^2}{K_k}$. This corresponds to the case analysed by

Perry and Porter (1985). Instead, we assume that firm k maximizes profits with respect to q_k , L_k and K_k and that firm k has the Cournot conjectures. In the equilibrium of n (non-

merging) oligopolies $\arg \max_{q_k} \Pi_k = \frac{A - 2\sqrt{wr}}{n+1}$. We assume that $n = 2$. Firm k 's profits

will settle in the non-merging equilibrium to the level:

$$\left[\frac{A - 2\sqrt{wr}}{n+1} \right]^2. \quad (3)$$

Let us then consider the consequences of a merger. Suppose that firms i and j will merge and that other $n-2$ firms will not merge. After the merger, firms i and j become separate plants which belong to a merged parent firm. We assume that capital input is jointly utilized to some extent. More explicitly, we assume that the capital costs of the merged firm are:

$$rK_i - r(1-s)K_i + rK_j - r(1-s)K_j + r(1-s)(K_j - K_i), \quad (4)$$

where $K_j \geq K_i$. In other words, for each K_j the capital costs for firm i – which are originally rK_j – are lowered by $r(1-s)K_i$ and for each K_i the capital costs for firm j are lowered by $r(1-s)K_j$. The scalar s captures the effect of the savings which follows from the joint use of capital inputs. This implies: $\frac{1}{2} = s = 1$. If $s = 1$, then no costs savings are obtained. When $s = 1/2$, the capital inputs are fully shared and the costs savings are maximal. The term $r(1-s)(K_j - K_i)$ in the expression (4) represents the lost savings owing to the disparity between K_i and K_j . To maximize the costs savings the merged firm will set $K_j = K_i$ when $s < 1$. This lets us eliminate the term $rs(K_j - K_i)$ (when $K_j \geq K_i$) in (4). The capital costs of the merged firm are then of size $rs(K_i + K_j)$. The fact that $K_j = K_i$ and the symmetry of the model also make the merged firm to set $L_j = L_i$ and $q_j = q_i$. We use the notation $K_j = K_i \equiv K$, $L_j = L_i \equiv L$ and $q_j = q_i \equiv q$. The merged firm will then maximize $\Pi_M = 2Pq - 2rsK - 2wL$ with respect to q , L and

K. Above $P = A - Q_- - 2q$, when $Q_- = \sum_{\substack{k \neq i \\ k \neq j}} q_k$. Let q_M denote $2q$, which is the output of

the merged firm. In the equilibrium in which the merging and non-merging firms maximize their own profits:

$$\arg \max_{q_M} = 2(\sqrt{wr} - \sqrt{wrs}) + \frac{A - 4\sqrt{wr} - 2\sqrt{wrs}}{n}. \quad (5)$$

From the above, we see that if $s = 1$, q_M will be the same as the regular firm's output in the equilibrium which consists of n firms. But when s falls below 1, q_M will increase. Thus, the merged firm's profits will be in the Cournot equilibrium on the level:

$$\left[\frac{A - 2(n-1)\sqrt{wrs} + 2(n-2)\sqrt{wr}}{n} \right]^2. \quad (6)$$

The profitability of a merger is discovered when one compares the sum of pre-merger profits of firms i and j (which is twice the size of the expression in (3)) with the post-merger profits expressed in (6). The comparison shows that when $s = 1$, the merger is profitable only if $n = 2$. In this respect the result is the same as that obtained by Salant et al. (1983). Making the capital input variable, the decreasing returns implied by the invariability of capital input vanish in the considered model, restricting the profitability of a merger. But when $s < 1$, the scope of profitable mergers enlarges. We have assumed that there exist increasing returns in the number plants which belong to a parent firm, but not in the size of a single plant. In this setting, a merger of two separate firms can become attractive, and after merger the number of plants in the industry does not decrease. In this setting, the original pre-merger location of firms is an important factor for takeovers.

3. PREVIOUS RELATED STUDIES

There has been extensive empirical literature on various direct and indirect effects of merger flows on regional economies (see, for example, Ashcroft and Love, 1993). However, there have been a limited number of empirical studies that aim to characterize the economic fundamentals that have an influence on merger flows across regions within countries. In addition, these studies have been based on aggregated data. The following investigation that is based on the Finnish data is able to provide a previously neglected micro-level perspective on this important issue.

The earlier empirical studies have applied aggregate data on U.S., Canadian, UK and German inter-regional merger flows. Ellison and Glaeser (1997) observe that only a very small portion of the total geographic concentration is attributable to intrafirm agglomeration in the U.S. manufacturing industries. This pattern means that there is an important role for domestic merger flows in the concentration of economic activity within industries. In other words, the pace of inter-firm reallocation may have an important influence on the magnitude of agglomeration. Green and Gromley (1984), Green (1987) and Green (1990) investigate the U.S. pattern in takeovers across regions. They discover that distance is indeed an important factor in the determination of regional takeovers as suggested by the famous gravity equation of inter-regional interaction. In addition, Sorenson and Stuart (1999) point out that geographical proximity matters a great deal for venture capital investments in the U.S. states via transmission of information about the potential investment opportunities.

Green and McNaughton (1989), and Aliberti and Green (1999) provide empirical evidence from Canada. They conclude that the acquisition process across regions is reinforcing the core-periphery nature of Canada's urban system. In particular, domestic merger activity is heavily concentrated in four major concentrations of economic activity that are Toronto, Montreal, Vancouver and Calgary. In addition, Green and Lisle (1991) investigate the inter-regional merger flows in Canada by using the Markov chain models. The results show that there is strong empirical evidence for the distance decay effect. This pattern is highlighted in the feature that only a limited number of cities made acquisitions in cities other than their own.

Ashcroft et al. (1994) provide the available UK empirical evidence. The sectoral coverage of the study is limited, because their study excludes banking, insurance, finance and other services. The study discovers that the estimation of gravity equation provides an appropriate framework for the empirical investigation of regional takeover activity in the UK. Consistent with the famous gravity equation of inter-regional interaction, there is a decrease in the total volume of takeovers as there is an increase in the distance between regions, and an increase in the total number of inter-regional takeovers as there is an increase in the size of regional economic potential measured by the value of domestic product.

Rodriguez-Pose and Zademach (2003) have concluded that M&As has resulted in a major concentration of firms and economic activity in the main German metropoli. The study on the determinants of M&As is based on aggregated information about the background characteristics of the German regions in the 1990s. Rodriguez-Pose and Zademach (2003) discover that proximity plays an important role in the dynamics of M&A activity, when estimated in conjunction with agglomeration.

4. THE DATA

4.1. The selection of variables

The matched data is created in order to obtain variables that can be used to characterize the geographical closeness of domestic mergers and acquisitions. This matching is made possible by the inclusion of the unique identification codes for the population of firms used in different registers maintained by Statistics Finland. Most of the included variables can be interpreted from the point of monitoring and available information.

The variables used in the empirical investigation are documented in Table 1. The age of a company is directly related to the available information. Older firms are often listed and there is more public information available about them. This means that in the light of theoretical considerations based on monitoring, domestic takeovers of younger firms should be more common within the same regions. The feature that a company consists of

several establishments loosens the importance of geographical closeness. The reason for this is that multi-establishment companies are able to gather and process information from a broader geographical scope. Hall (1987) provides evidence that an increase in the scale of a company measured by the turnover positively contributes to the likelihood of a merger between companies. Geographical closeness can play a role in this feature. In addition to this, large companies equipped with better monitoring capacity may be able to overcome geographical boundaries more easily than small companies.

According to Jensen (1988), better performing companies – measured by indebtedness or by profitability – are more willing to acquire. It is interesting to see whether there is any spatial dimension in this respect. Fixed tangible assets of the companies involved are chosen to capture the possibilities to take advantage of common assets. These possibilities can often be utilized across distant locations.

Table 1. Description of the variables.

Variables	Definition/measurement
Financial status of companies:	
VINTAGE	The age of a firm is measured in years. The variable is the employment-weighted average of the ages of firm's plants (Source: Business Register by Statistics Finland).
MULTI	Company consists of several establishments=1, otherwise 0 (Source: Business Register by Statistics Finland).
TURNOVER	A log of the turnover of a firm (Source: Business Register by Statistics Finland).
PROFITS	Gross margin divided by the turnover of a firm (Source: Financial Statements Data by Statistics Finland).
DEBTS	Short- and long-term debts divided by the total assets of a firm (Source: Financial Statements Data by Statistics Finland).
FIXED	A log of fixed tangible assets (Source: Financial Statements Data by Statistics Finland).
Information about the personnel of companies:	
SIZE	A log of the size of a firm measured by the number of employees (Source: Employment Statistics by Statistics Finland).

EDU1	The share of highly educated with technical qualifications of the total number of employees in a firm (Source: Employment Statistics by Statistics Finland).
EDU2	The share of highly educated (excluding the number of highly educated with technical qualifications) of the total number of employees in a firm (Source: Employment Statistics by Statistics Finland).
Knowledge capital:	
PATENTS1	The number of domestic patents that firm owns currently (Source: the National Board of Patents and Registration of Finland).
PATENTS2	The number of U.S. registred patents that firm owns currently (Source: the National Board of Patents and Registration of Finland).
STOCK	R&D stock of a company that is estimated based on the previous R&D expenditures (see Lehto and Lehtoranta 2003).
Geographical closeness:	
PROXIMITY	Acquiring and acquired companies are located in the same NUTS-region=1, otherwise 0 (Source: <i>Talouselämä</i> magazine and Business Register by Statistics Finland).
DISTANCE	A log of distance is defined as a distance in kilometres between acquiring and acquired companies (Source: Statistics Finland based on GIS).
Geographical clustering:	
AGGLOMERATION	The number of firms those turnover is over FIM 3 million in the same region (Source: Business Register by Statistics Finland). The variables are separately calculated for the locations of acquiring and target companies. This restriction of FIM 3 million is the same restriction as the one used by the <i>Talouselämä</i> magazine in its listings of mergers.
Additional variables:	
YEARS	12-1
SAMEINDU	The acquiring company and the target company are in the same 2-digit industry as classified by Statistics Finland=1, otherwise 0.

Monitoring is becoming more difficult as the size of the company measured by the number of employees increases. This suggests that the takeovers of large firms should be more likely within the same region, other things being equal. Based on the earlier theoretical considerations, it can be argued that the education structure of the companies involved is an important factor for the spatial structure of mergers. An acquiring company that consists of highly educated workers or is characterized by extensive knowledge capital is better equipped to monitor targets. This feature tends to downplay the role of geographical distance. In other words, it provides support to the inter-regional mergers that occur across distant locations within a single country. However, monitoring is more difficult when the personnel of the target company consist of highly educated workers with specific skills. Therefore, it is expected that mergers that consist of target companies with highly educated workers are more likely to occur within the same region. In addition, monitoring of targets becomes more difficult in the presence of patents and knowledge capital.³

The size of regions should be important for mergers. The amount of geographical clustering is measured as the number of firms that are located in the same region. It is expected that mergers are more likely within regions that contain a great number of firms. In addition, there is a dummy variable that captures the mergers in which the acquiring and the target company are in the same industry. This means that it is possible to investigate the connection between geographical closeness and proximity across industries.

4.2. Mergers

The data on mergers and acquisitions is gathered from the *Talouselämä* magazine, which is published on a weekly basis. The magazine contains all mergers in which either an acquiring or an acquired firm is a Finnish one, or in which either an acquiring or an acquired firm is owned by a Finnish company. This means that the data is truly comprehensive in terms of domestic mergers. The merger data covers the period from 1989 to 2001. Because some variables are not available from 2001, most of the analysis covers the period 1989–2000. The total number of mergers is 5126 (including non-domestic mergers) during this period of investigation (Table 2). The sub-population of

mergers that consists of the cases where existing companies change their organizational form without the involvement of other companies is excluded from the study of domestic merger flows, because there fails to be, for obvious reasons, a discrepancy of location in terms of the acquiring and the target company for these particular mergers. The *Talouselämä* magazine contains the list of the names of the companies that have been involved in the transactions. This means that it is possible to manually link the firm codes to those names of the companies listed by the magazine.

Table 2. The data about mergers in Finland 1989–2000.
(Source: *Talouselämä* magazine).

Definition	Number of mergers
All mergers listed by the magazine (1989-2000)	5126
The acquiring company is located in a foreign country	880
The target company is located in a foreign country	685
Internal reorganization of a domestic firm	589
Domestic mergers used in the analysis	2972

4.3. Financial status of companies

The information about domestic mergers is linked to the Business Register and Financial Statements Data by the firm codes. The VINTAGE, the MULTI, the TURNOVER, the PROFITS, the DEBTS, and the FIXED variables are obtained from the Business Register and Financial Statements Data.

4.4. Information about the personnel of companies

This matched data is then linked to Employment Statistics also maintained by Statistics Finland, which compiles information on the economic activity of individuals and their background characteristics (such as the education of an employee). Employment Statistics contains a piece of information (i.e. firm code) on the employee's employer in the last week of each year. This makes it possible to link the Employment Statistics to the

Business Register in order to create linked longitudinal employer-employee data. Employment Statistics effectively covers the whole population.⁴ The variables that capture the size of the company measured by the number of employees and the educational structure of the companies involved are obtained from Employment Statistics.

4.5. Knowledge capital

The number of patents that capture a perspective on the knowledge capital are obtained from the comprehensive registers of the National Board of Patents and Registration of Finland. The information about R&D expenditures that is used to calculate the R&D stock of the companies involved can be obtained from R&D surveys of the Finnish companies, 1989, 1991–2000.⁵ Matching is made possible by the fact that R&D surveys by Statistics Finland contain the same firm codes as the Business Register, Financial Statements Data and Employment Statistics.

4.6. Geographical closeness

The *Talouselämä* magazine contains information about the geographical location of the targets classified in terms of the Finnish municipalities. This measure of location is a plant-level measure. This information about the location of targets can then be aggregated to various geographical divisions of Finland (including the so-called NUTS regions by the European Union).⁶ Most acquiring companies have only one site. In those cases the definition of the location is unambiguous. But when acquiring companies have many sites the location is defined according to the site which has the largest number of personnel. The geographical location of acquiring companies is obtained from the Business Register by Statistics Finland as it contains the home municipality of the Finnish companies. First, the geographical closeness is defined as a case when acquiring and acquired companies are located in the same region. Second, the geographical closeness is measured as a distance between acquiring and acquired companies. The distance is measured in kilometres based on the location of acquiring and acquired companies at the municipality level.⁷

5. STYLIZED FEATURES

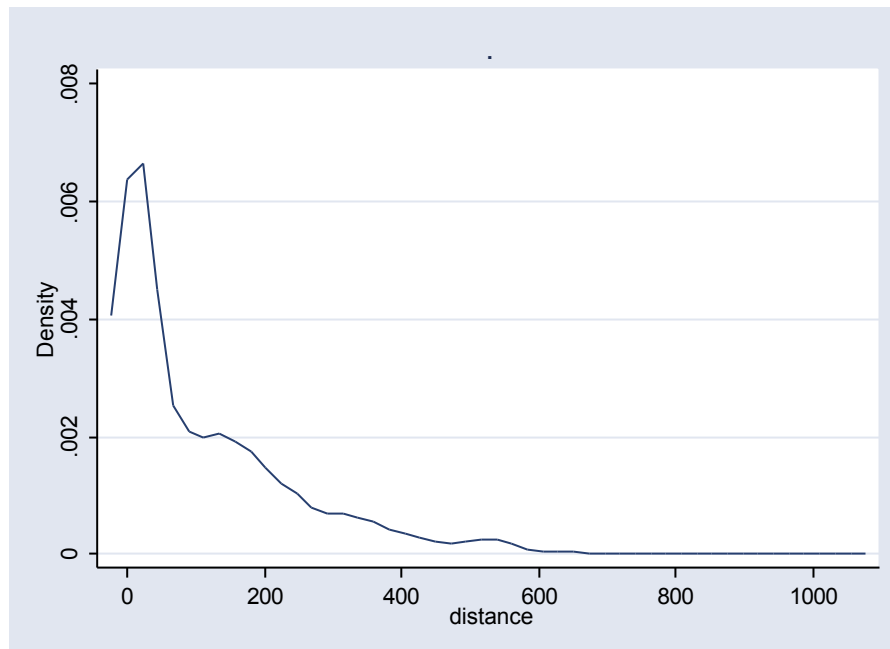
The geographical pattern of domestic mergers and acquisitions is interesting in Finland. Table 3 shows that a great number of domestic mergers occur within narrowly defined regions. For instance, about 38% of the total number of domestic mergers occur within the same provinces. In contrast, roughly 31% of domestic mergers and acquisitions occur within the same industry by using the 2-digit industry classification by Statistics Finland. The Kernel density estimate of distance decay function based on the Finnish municipalities further underlines the important role of geographical closeness (Figure 1).⁸ Thus, the volume of domestic mergers substantially declines as there is an increase in the distance between the acquiring and the target company provided that a domestic merger has occurred in the first place.

Table 3. The share of domestic mergers in which the acquiring company and the target company are located in the same region of Finland 1989–2000 (i.e. the values of the PROXIMITY variable).

(Sources: *Talouselämä* magazine and Business Register by Statistics Finland).

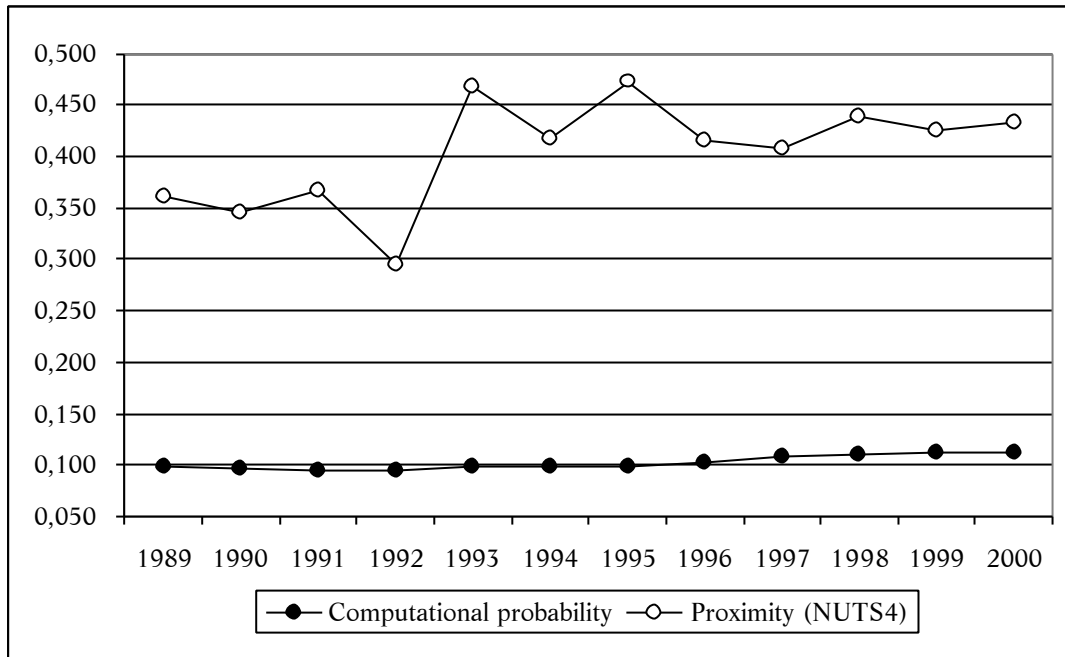
Regional division:	Share (%)
NUTS5-regions (446 regions)	20.3
NUTS4-regions (85 regions)	32.9
NUTS3-regions (21 regions)	38.2

Figure 1. The estimated distance decay function based on the distances between acquiring and target companies at the municipality level of the Finnish regions 1989–2000.



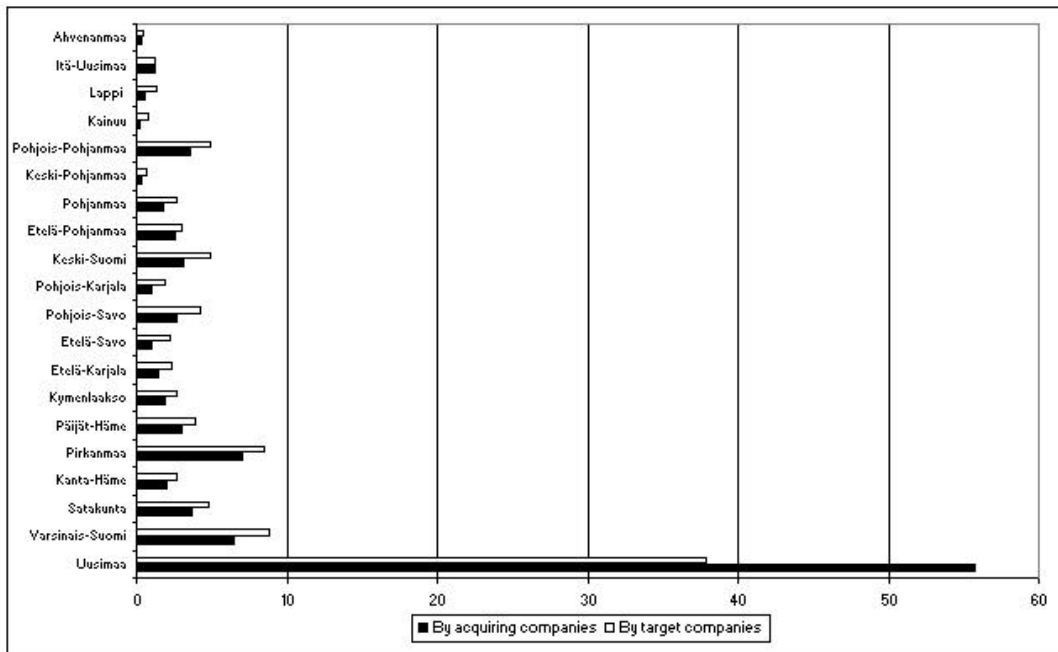
The information provided in Table 3 and Figure 1 suggests that geographical closeness is very important for domestic M&As. However, it may also reflect the fact that most firms are located in the Helsinki metropolitan area (a NUTS4 region) – which is a part of the Uusimaa province (a NUTS3 region) – or in a few other NUTS4 regions. To take explicitly into account the density of firms in various sub-regions, we have compared the actual share of intra-regional mergers with the hypothetical probability for the intra-regional mergers in a situation in which the acquiring firm chooses the target firm randomly, given the existing locations of the firms in Finland. This probability is denoted by $p(n)$. Its derivation is presented in Appendix 1. Using the data on the number of firms in various sub-regions (their turnover is above FIM 3 million and they are included in the Business Register by Statistics Finland), we have computed $p(n)$. The share of actual intra-regional acquisitions of all acquisitions for the NUTS4 regions and derived $p(n)$ are presented in Figure 2. The share of actual intra-regional acquisitions is well above $p(n)$ over the period of investigation supporting the conclusion that the acquiring firms tend to locate geographically close to the target firms.

Figure 2. The computational probability of an intra-regional merger and the value of the PROXIMITY variable for the NUTS4-regions 1989–2000.



The share of the Finnish provinces in the total volume of takeover activity by acquiring companies shows the overwhelming dominance of Uusimaa, which is the heaviest populated area in Finland (Figure 3). Although the share of Uusimaa in the total volume of takeover activity by target companies is also high, it is not as high as the share of takeover activity by acquiring companies.⁹ This means that the firms located in the province of Uusimaa are gradually gaining control of firms located in the rest of the Finnish regions in net terms by conducting mergers and acquisitions. The losers of control seem to be fairly evenly distributed across the other NUTS3 regions, including provinces such as Varsinais-Suomi, Pohjois-Savo and Pohjois-Pohjanmaa. This feature means that domestic mergers and acquisitions substantially reinforce the core-periphery dimension of the Finnish economic geography in an interesting way. In this sense, the situation is the same as in Canada.

Figure 3. The share of the Finnish provinces in the total volume of takeover activity by acquiring and target companies 1989–2000 (Source: *Talouselämä* magazine).



6. EXPLAINING GEOGRAPHICAL CLOSENESS

An important feature in the interpretation of the findings is that a number of variables are able to capture the monitoring capacity of an acquiring company and the potential of an acquiring company to obtain economics of scope and complementarities from a merger. Moreover, a number of variables that characterize the target companies are able to capture the possibilities to monitor a target company and complementarities from a merger. The most important finding from matched data is that the strong ability by an acquiring company to monitor the target (measured by the knowledge embodied in human capital) is able to support mergers that occur across distant locations, other things being equal. The same pattern applies to knowledge capital of an acquiring company measured by the R&D stock. This observation is consistent with the earlier theoretical considerations for the role of distance in inter-regional mergers within a single country.

The findings are reported in Table 4. (Additional results are reported in Appendix 2-3.) A number of interesting patterns emerge despite the fact that a substantial number of domestic mergers and acquisitions is lost in the construction of the matched data. The results from

Table 4 show that the likelihood that a domestic merger occurs within the same municipality decreases as the age of the target company increases. This pattern is in line with the feature that the activities of older companies are easier to monitor for acquiring companies. As a result, the young target companies are more likely to be located geographically near the acquiring company. In addition, the likelihood that a domestic merger will occur within the same municipality decreases as the turnover of the acquiring company increases.¹⁰ This means that the larger companies are able to overcome the geographical boundaries of municipalities more easily. The variables that capture patents of the companies involved are not statistically significant and geographical closeness and proximity across industries are not related, based on the Finnish evidence. These results are robust across models.

Table 4. The estimation results (with t-statistics), 1989–2000. The results for Probit models are reported as marginal effects. The models include unreported year dummies.

	Probit Model (dependent variable: PROXIMITY for NUTS5- level)	t-statistics	Probit model (dependent variable: PROXIMITY for NUTS4- level)	t-statistics	Probit model (dependent variable: PROXIMITY for NUTS5- level)	t-statistics	Tobit model (dependent variable: DISTANCE)	t-statistics
VINTAGE (acquirer)	0.001621	0.67	0.005559*	1.67	0.004505	1.33	-1.71475*	-1.84
VINTAGE (target)	-0.00649**	-2.75	-0.00314	-0.98	-0.0039	-1.21	0.528337	0.59
MULTI (acquirer)	-0.02911	-0.9	-0.06662*	-1.51	-0.07431*	-1.69	17.7116	1.46
MULTI (target)	-0.03731	-1.05	-0.03125	-0.65	-0.05081	-1.04	32.78766**	2.42
TURNOVER (acquirer)	-0.02906**	-3.14	-0.04877**	-3.85	-0.03141**	-2.55	9.129417**	2.71
TURNOVER (target)	0.011429	1.31	0.013983	1.15	0.001665	0.14	-1.56039	-0.48
EDU1 (acquirer)	-0.07315	-0.74	-0.22806	-1.61	-0.24778*	-1.67	106.4833**	2.66
EDU1 (target)	0.057967	0.55	0.120055	0.83	0.077868	0.51	20.17847	0.49
EDU2 (acquirer)	0.512989**	3.00	-0.05352	-0.22	0.169502	0.63	-112.422*	-1.52
EDU2 (target)	0.536957**	3.41	0.29989	1.28	0.235817	0.95	-131.6*	-1.84
PATENTS1 (acquirer)	0.005697	1.28	0.000529	0.08	-0.00098	-0.2	0.434065	0.5
PATENTS1 (target)	0.001244	0.38	0.002056	0.56	0.001318	0.35	-0.12253	-0.12
PATENTS2 (acquirer)	-0.03767*	-1.74	-0.0227	-1.15	-0.0073	-0.64	-1.5167	-0.77
PATENTS2 (target)	-0.0054	-0.78	-0.00671	-0.95	-0.00521	-0.73	-0.62791	-0.32
AGGLOMERATION (acquirer)	0.075413**	5.95	0.058876**	3.14	-7.50257**	-2.17
AGGLOMERATION (target)	0.176554**	13.71	0.240744**	12.86	-42.0703**	-12.27
SAMEINDU	0.012247	0.47	0.004924	0.14	-0.04635	-1.31	5.861413	0.60
Pseudo R ² for Probit models	0.08		0.36		0.23		..	
Number of observations	1057		1057		1057		1056	

Notes: ** (*) indicates that the parameter estimate is statistically significant at the 5 (10) per cent significance level.

The results for NUTS4 regions reveal that the turnover of an acquiring company plays the very same role as stated earlier. However, there is some evidence that geographical closeness matters less for acquiring companies that consist of a number of establishments. In addition, the educational composition of the companies seems to have some influence on the pattern of domestic inter-regional mergers. The agglomeration of companies matters a great deal for the pattern of domestic mergers. This means that mergers are substantially more likely to occur within regions that contain a great number of companies. This result extends to provinces.

The findings for the DISTANCE variable reveal an interesting pattern according to which the high share of highly educated employees with technical qualifications in an acquiring company is able to support mergers that occur across distant locations. The explanation for this is that those particular acquiring companies have more capacity to monitor the target companies. In contrast, the coefficient of the EDU2 variable for the target company implies the same pattern as explaining the PROXIMITY variable for NUTS5 regions. Our reading of this evidence is that difficulties to monitor the target companies tend to compress the distance between the acquiring and the target company as suggested by the earlier theoretical notions.

The results from the estimation of models that include financial variables are reported in Appendix 2. The indebtedness (DEBT) of a target firm or an acquiring firm seems to have no impact on the geographical dimension of domestic mergers and acquisitions. The reported results concerning the impact of the PROFITS variable give some evidence that those targets which are in good shape in terms of profitability can be monitored across distant locations. This increases the share of those domestic mergers in which the target firm is located in another area than an acquiring firm. The fixed tangible assets of the target firm (FIXED) negatively contribute to the geographical closeness between a target firm and an acquiring firm. This feature may reflect the fact that it is easy to monitor the quality of fixed tangible assets. Therefore, the target company can locate in a location that is distant from an acquiring firm. On the other hand, there is some evidence that the fixed tangible assets in the hands of an acquiring company seem to shorten the distance. This pattern can be interpreted to reflect the fact that the joint use of fixed tangible assets – which makes a merger profitable – may have certain geographical limits.

Finally, the impact of R&D stock on the economic geography of domestic mergers and acquisitions is considered. The number of observations substantially decreases due to the size of the R&D survey data by Statistics Finland. The findings that are reported in Appendix 3 reveal that an increase in the R&D stock of acquiring companies decreases the likelihood of mergers that occur within the same regions. As stressed earlier, this feature may reflect the strengthened monitoring capacity of acquiring companies, but it may also hint that the acquiring firms possess knowledge capital of which joint utilization is not geographically restricted after a merger. In this respect, it is noteworthy that there is some evidence for the perspective that the R&D stock of the target firm decreases the likelihood that a takeover occurs within the same region. This pattern may emerge from the fact that the joint use of the R&D stock has no geographical limits.

7. CONCLUSIONS

This study explored mergers and acquisitions from a regional point of view. Theoretical considerations based on monitoring were developed. The Finnish evidence reveals that geographical closeness matters a great deal for inter-regional merger flows. This means that a great number of domestic mergers occur within narrowly defined regions. Domestic merger flows substantially reinforce the core-periphery dimension. The most important finding from matched data is that the strong ability by an acquiring company to monitor the target (measured by the knowledge embodied in human capital) is able to support mergers that occur across distant locations, other things being equal. In addition, mergers and acquisitions are more likely within regions that contain a great number of firms. This means that agglomeration of economic activity matters a lot for regional pattern of domestic takeovers. However, geographical closeness and proximity across industries are not related, based on the Finnish evidence.

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Appendix 1. The calculation of computational probability of an intra-regional merger.

Suppose there are N firms in the whole country, and that the number of firms in the sub-region i is n_i . Then $\sum_i n_i = N$. The number of intra-regional combinations of two firms in sub-region i is then $\binom{n_i}{2}$ which is denoted by $c(n_i)$. The total number of combinations in the population is $\binom{N}{2}$. This figure is denoted by $c(N)$. The computational probability, denoted by $p(n)$, for such random acquisitions in which both parties locate in the same

sub-region can be approximated by the formula $\frac{\sum_{i=1}^k c(n_i)}{c(N)}$. We have calculated $p(n)$

annually. The larger the number of sub-regions is and the more asymmetrically the firms are distributed over the sub-regions, the lower $p(n)$ is. At the highest $p(n)$ approaches 0.5 (when there are only two sub-regions of equal size and the number of firms is large). Calculating $p(n)$, we have taken into account all those firms of which turnover exceeds FIM 3 million (the same limit which is valid in our M&A-data) in all sub-regions of Finland.

Appendix 2. The estimation results (with t-statistics), 1989–2001. The results for Probit models are reported as marginal effects. The models include unreported year dummies.

	Probit Model (dependent variable: PROXIMITY for NUTS5- level)	t-statistics	Probit model (dependent variable: PROXIMITY for NUTS4- level)	t-statistics	Probit model (dependent variable: PROXIMITY for NUTS3- level)	t-statistics	Tobit model (dependent variable: DISTANCE)	t-statistics
MULTI (acquirer)	-0.02653	-0.86	-0.05448	-1.28	-0.09268**	-2.23	32.66166**	2.66
MULTI (target)	-0.00836	-0.28	-0.03277	-0.82	-0.03876	-0.99	15.26331	1.35
TURNOVER (acquirer)	-0.05296**	-3.41	-0.05065**	-3.76	-0.04145**	-3.17	11.44529	2.99
TURNOVER (target)	0.045933**	4.44	0.038199**	2.79	0.037327**	2.76	-10.4392	-2.62
DEBT (acquirer)	-0.02497	-0.49	-0.04551	-0.65	-0.09613	-1.39	-1.93905	-0.1
DEBT (target)	-0.04813*	-1.57	-0.0369	-0.88	-0.00628	-0.16	2.916385	0.26
PROFITS (acquirer)	-0.00044	-0.15	0.003056	0.70	-0.00008	-0.02	-0.74789	-0.59
PROFITS (target)	-0.00982**	-2.45	-0.07509**	-1.98	-0.06965*	-1.78	3.550034*	1.74
FIXED (acquirer)	0.003104	0.41	0.013678	1.27	0.01074	1.04	-5.58167*	-1.84
FIXED (target)	-0.03769**	-5.01	-0.02439**	-2.42	-0.02327**	-2.37	6.087698**	2.07
AGGLOMERATION (acquirer)	0.045174**	4.11	0.027261*	1.71	3.51344	1.13
AGGLOMERATION (target)	0.193173**	16.97	0.264568**	16.18	-54.4194**	-17.06
Pseudo R ² for Probit models	0.06		0.34		0.24		..	
Number of observations	1330		1330		1330		1330	

Notes: ** (*) indicates that the parameter estimate is statistically significant at the 5 (10) per cent significance level.

Appendix 3. The estimation results (with t-statistics), 1989–2000. The results for Probit models are reported as marginal effects. The models include unreported year dummies.

	Probit Model (dependent variable: PROXIMITY for NUTS5- level)	t-statistics	Probit model (dependent variable: PROXIMITY for NUTS4- level)	t-statistics	Probit model (dependent variable: PROXIMITY for NUTS3- level)	t-statistics	Tobit model (dependent variable: DISTANCE)	t-statistics
VINTAGE (acquirer)	0.001385	0.52	0.004621	43101	0.000482	0.12	-2.69061**	-2.19
VINTAGE (target)	-0.00546**	-2.20	-0.00769**	-2.15	-0.00928**	-2.38	1.679965*	1.53
MULTI (acquirer)	0.052147	0.96	-0.07925*	-1.57	-0.13382**	-2.50	23.84076*	1.59
MULTI (target)	-0.03668	-0.92	-0.0451	-0.76	-0.13691**	-2.19	49.63836**	2.75
TURNOVER (acquirer)	-0.00612	-0.56	-0.01832	-1.11	0.002333	0.14	2.601524	0.53
TURNOVER (target)	0.003922	0.40	0.02892**	37682	0.020625	12055	-7.60571*	-1.73
STOCK (acquirer)	-0.04827**	-3.50	-0.06667**	-3.53	-0.07617**	-3.96	14.83996**	2.83
STOCK (target)	-0.00461	-0.34	-0.04338**	-2.13	-0.03621*	-1.70	6.416652	1.08
AGGLOMERATION (acquirer)	0.063086**	18354	0.051072**	2.27	-7.68372*	-1.84
AGGLOMERATION (acquirer)	0.171591**	11628	0.254615**	10.76	-44.0449**	-10.14
SAMEINDU	-0.04363	-1.48	-0.02282	-0.54	-0.07454*	-1.65	21.60481*	1.70
Pseudo R ² for Probit models	0.08		0.37		0.25		..	
Number of observations	678		678		678		678	

Notes: ** (*) indicates that the parameter estimate is statistically significant at the 5 (10) per cent significance level.

¹ Deneckere and Davidson (1985) have shown earlier that the coalition formation can be profitable for its members in the Bertrand competition, because the rest of the companies raise their prices in response to a price increase by the merged companies.

² The relaxation of affiliation assumption changes the outcome of different types of auctions (see Milgrom and Weber, 1982).

³ Jaffe et al. (1993), Keller (2002), among others, document the fact that knowledge and technology flows are seriously dampened by geographical distance. Grunfeld (2002) stresses that one interpretation of this regularity is that more resources are needed to enable learning from innovations that are undertaken at a geographical distance.

⁴ The primary data of Employment Statistics is gathered altogether from 22 different sources. The observation unit of Employment Statistics is a person. The Central Population Register is one of the basic registers in the Employment Statistics system. The information on employment relationships is obtained from several different sources. The Central Pensions Security Institute provides all the available data on employment relationships within the private sector in the Finnish economy. In particular, it lists all employment relationships lasting over one month during the one-year period.

⁵ The procedure to calculate the R&D-stock variable is explained in detail in Lehto and Lehtoranta (2003).

⁶ The regional divisions of Finland are based on the various NUTS regions stipulated by the European Union. All in all, there are three kinds of NUTS regions in this study. The NUTS5 regions correspond to the Finnish municipalities (the total number of these regions is 446). The so-called NUTS4 regions consist of commuting areas. The number of these regions is 85. In addition, there are NUTS3 regions that correspond to the provinces of Finland. The number of these regions is 21.

⁷ The point of location of a firm within a municipality is based on the concentration of economic activity within that particular municipality as defined by Statistics Finland. For this reason, for instance, the distance between the municipalities of Vantaa and Helsinki is twelve kilometres despite the fact that these municipalities are located near to one another and they share elements of common borders.

⁸ The Epanechnikov is the applied kernel density estimate. It has the property that it is the most efficient in minimizing the mean integrated squared error. DiNardo and Tobias (2001) provide a survey of nonparametric density and regression estimation. The non-parametric smoothing of the observations by the Kernel density estimate explain the small negative values for the distance observed in the left-hand side of the figure.

⁹ An important feature of the data is that *Talouselämä* magazine contains a description of plant-level measure of targets. However, the unreported results based on the firm-level measure that are obtained from the Business Register by Statistics Finland carry the same conclusion.

¹⁰ There are two ways to measure the scale of the involved companies. The results remain the same if the scale of a company is measured by the SIZE variable instead of the TURNOVER variable.